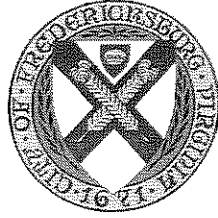


Doug Fawcett  
Director of Public Works



City of Fredericksburg  
P.O. Box 7447  
Fredericksburg, VA 22404-7447  
Telephone: 540 372-1023  
Fax: 540 372-1158

March 20, 2015

D. Douglas Tait  
President  
W.C. Spratt, Inc.  
PO Box 824  
Fredericksburg, VA 22404-0824

RE: William Street Sanitary Sewer Improvements

~~DOUG~~  
Dear Mr. Tait:

I would like to thank and commend all members of the W. C. Spratt/Timmons team who participated in the planning and execution of the recently completed William Street sanitary sewer project.

As you will recall from our earliest discussions of the project, especially those related to the manhole replacements in the William Street/Caroline Street and William Street/Princess Anne Street intersections, we were very concerned about the impact the work would have on the day to day activities of the downtown.

We began our planning of the intersection work with the assumption that each of the intersections would need to be closed completely to traffic during the work. This meant prohibiting traffic flow and parking for several days on four blocks of busy downtown streets for each intersection project, with the attending logistical headaches of establishing extensive detours, needing to accommodate delivery vehicle traffic, etc.

However, City staff and W. C. Spratt staff, with the assistance of Ann Glave of Fredericksburg VA Main Street, were able to develop and execute a plan that greatly reduced the traffic and parking impacts by keeping one lane of traffic from each approach open through the intersection during the work. There were multiple planning meetings prior to the work and everyone who participated in those meetings worked toward the common goal of completing the work safely and quickly while keeping the needs of the those who live, work and shop in the downtown in mind.

D. Douglas Tait, President  
W.C. Spratt, Inc.  
William Street Sanitary Sewer Improvements  
March 20, 2015

From the reviews I have received of the recently completed work, I believe we not only met, but exceeded the expectations of the community related to these projects.

Please convey my thanks to every member of the W. C. Spratt team who was involved in the work for their positive and cooperative attitude and efficient execution of the work.

Sincerely,

A handwritten signature in black ink, appearing to read "Doug Fawcett", written in a cursive style.

Doug Fawcett  
Director of Public Works

cc: Beverly R. Cameron, City Manager  
Karen Hedelt, Director of Economic Development and Tourism  
David M. King, Assistant Director of Public Works  
Martin M. Schlesinger, P.E., Assistant Director of Public Works – Utilities  
Timothy W. Ennis, Project Manager  
Shawn Beavon, Deputy Superintendent of Public Works – Traffic  
Ann Glave, Executive Director – Fredericksburg VA Main Street, Inc.  
David Saunders, P.E., Principal, Timmons Group